

Date 11 MAR 1981

TO: (Name, office symbol, room number, building, Agency/Post)	Initials	Date
1. EO/DDA	mjc	11 MAR 1981
2. ADDA	H	3-11
3. DD/A	mjc	3/13
4.		
5.		

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REMARKS

Max -

Jim McDonald is concerned that he is not close enough to the planning going on in the Operations and Science and Technology Directorates. This concern stems at least in part from discussions that he and I have had about the phenomenal growth taking place in covert action funding in the DDO. One consequence of this is that Jim is never sure that he has or is developing the right mix of skills or services.

Jim is asking for your help in establishing senior liaison positions--on a one year trial basis--with John McMahon and Les Dirks. One rub will probably be that John and Les will be (over)

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FROM: (Name, org. symbol, Agency/Post)	Room No.—Bldg.
Chief, Management Staff, DDA	7C18 Hqs
	Phone No.

5041-102

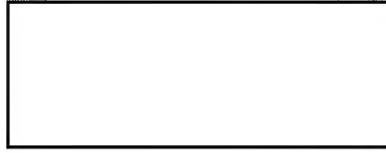
OPTIONAL FORM 41 (Rev. 7-76)  
Prescribed by GSA  
FPMR (41 CFR) 101-11.206

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I am available to discuss this with you  
at your convenience.



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Approved For Release 2003/08/13 : CIA-RDP84B00890R000500110053-5

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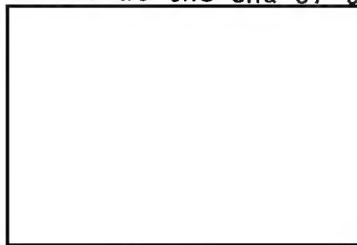
81-0520

6 MAR 1981

MEMORANDUM FOR: Deputy Director for Administration

VIA: Director of Logistics *He*STAT FROM:   
Deputy Director of LogisticsSUBJECT: Improvement of Logistics Visibility  
into DDO and DDS&T Planning

1. We ask your help in gaining greater logistics visibility into DDO and DDS&T planning so that we may manage our resources more effectively and provide more responsive support.
2. In the past, operational components were required to submit for approval project outlines including a logistics annex which was coordinated with OL. However, as personnel were reduced, these were discontinued as being unnecessarily bureaucratic and, in the case of sensitive operations, violating the principle of "need to know." Recognizing that many operational failures stem from logistics failures, DoD currently requires the submission of Integrated Logistics Support Plans prior to the approval of any major operation or the development of any new operational system. Considering past concerns, a better alternative for our Agency would be the assignment of a senior logistics officer to the staff of the DDO and another to the DDS&T, whose sole responsibility would be to be knowledgeable of all operational programs planned within that directorate which may require logistics support and to ensure that the necessary support is provided in the most responsive and cost-effective way. This approach has proven itself successful in the support of paramilitary operations within the DDO, and we believe the same would be true in the planning and implementation of "National" and other sensitive programs within the DDS&T.
3. To that end, we ask that you seek DDO and DDS&T approval to establish senior logistics positions on their staffs. The positions so established should be at the GS-15 level and would be on a trial basis for one year pending a joint evaluation of their effectiveness at the end of that period.



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